

No. NCRTC/CE(G)/WEC/88/Vol-II/B/20

Date: 18/04/2022

WORK EXPERIENCE CERTIFICATE

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| 1. | Name of Work | Provision of Consultancy Services for assistance in Planning and Implementation of Regional Rapid Transit System (RRTS) in NCR |
| 2. | Agreement No. | DM/GC/COR-OF/038 |
| 3. | LOA No. & Date | DM/GC/COR-OF/038 dated 17.07.2019 |
| 4. | Name of Contractor and registered address | M/s Ernst & Young LLP 3 rd and 6 th Floor, Worldmark- 1, IGI Airport Hospitality Centre, Aerocity, New Delhi 110037, India |
| 5. | Constitution of the firm whether: Proprietor, Partnership, LLP, Company, JV, Consortium, Society | Limited Liability Partnership (LLP) |
| 6. | PAN No. | AAEFE1763C |
| 7. | If Joint Venture/consortium/Partnership firm, % share of each member in JV/ consortium/partnership | NA |
| 8. | Original awarded contract Value | INR 2,95,02,559/- |
| 9. | Revised/Final contract value | INR 3,39,50,186.40/- |
| 10. | Value of actually executed works (as on 28.02.2022) | INR 2,72,87,561 /- |
| 11. | Date of commencement of Work | 17 July 2019 |
| 12. | Scheduled date of completion (As per Contract) | 16 July 2022 |
| 13. | Extension of Time, if any | NA |
| 14. | If delay in execution on Contractor's Account | NA |
| 15. | Liquidated Damages levied for delay, if any | NA |
| 16. | Scope of work (carried out till the date of issue of certificates) | <p>1. Assistance in formulation of Business and Implementation Plan</p> <p>a. Review of existing project reports and update feasibility and detailed project reports with respect to commercial and financial aspects</p> <p>b. Review and analysis of policy and regulatory framework for RRTS</p> <p>c. Suggested the funding structure</p> <p>d. Conducted the financial and economic analysis</p> <p>e. Support in analyzing financing options for project implementation</p> <p>f. Support in developing a suitable commercial and project delivery structure</p> <p>2. Assistance in formulation of Non-Rail Business Strategy</p> <p>a. Benchmarking of the non- fare box revenue options</p> <p>b. Assisted the Employer in identification of alternate revenue models</p> |

Yogesh Chandra Srivastava
Chief Engineer/General

Contd...2/-

Registered & Corporate Office:

गतिशक्ति भवन, आई.एन.ए., नई दिल्ली-110023

GatiShakti Bhawan, INA, New Delhi-110023

National Capital Region Transport Corporation
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| | | <ul style="list-style-type: none">c. Assisted the Employer in developing suitable commercial and project structuring optionsd. Assisted the Employer in the preparation of revenue modele. Assisted the Employer in preparation of a road map <p>3. Assistance in Land Value Capture</p> <ul style="list-style-type: none">a. Supported the Employer in analyzing the potential transit-oriented development optionsb. Assisted the Employer in the assessment of real estate marketc. Review of statutory and regulatory framework <p>4. Program Management Support</p> |
| 17. | Status of work (along with overall % physical and % financial progress achieved till date | Physical Progress: 87.50% Financial Progress: 80.38% |
| 18. | Overall performance of contractor | Very Good |

This certificate is issued on the request of M/s Ernst & Young LLP for Business Development.



(Yogesh Chandra Srivastava)
Chief Engineer/General
For and on behalf of NCRTC

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